

Agenda Item 67.

TITLE	Health & Wellbeing Board – Refresh
FOR CONSIDERATION BY	Health and Wellbeing Board on 8 February 2018
WARD	None Specific
DIRECTOR/ KEY OFFICER	Graham Ebers, Director Corporate Services, Darrell Gale, Consultant Public Health, Katie Summers, NHS Wokingham CCG

Health and Wellbeing Strategy priority/priorities most progressed through the report	This report is intended to progress all 4 of the key priorities
Key outcomes achieved against the Strategy priority/priorities	Refresh of; Governance, partnership working, alignment of Business cycles and approach to advance all 4 key priorities

Reason for consideration by Health and Wellbeing Board	The Board's views and their support is considered to be critical to a successful refresh
What (if any) public engagement has been carried out?	None
State the financial implications of the decision	None specifically

<p>RECOMMENDATION</p> <p>The Health and Wellbeing (H&W) Board are asked to note and support the actions to refresh the H&W Board Agenda and consider some related proposals.</p>
<p>SUMMARY OF REPORT</p> <p>The Health and Wellbeing Board considered a paper to 'refresh' its activities and operations on 14 December. This report provides an update on progress and actions to advance the key themes of: 'Governance', 'Partnership working' and 'other considerations'. The Health and Wellbeing Board are asked to note and support the actions to refresh the H&W Board Agenda and consider some related proposals.</p>

Background

The Health and Wellbeing Board on the 14 December considered and supported the suggested enhancements below. The discussion that took place around these items re-enforced these suggestions and added key considerations of: building community capital (through organisations/groups with aligned purpose); importance of accurate data (to inform and measure what we do); tangible deliverables; Terms of reference linked to priorities; Brand management (of H&W Board); and building on the recent workshop event of CHASC.

Governance

It is suggested that an enhanced vibrancy and enhanced focus could be added to the Health and Wellbeing Board agenda through:

- (i) more focused and time limited agenda items;
- (ii) agenda items clearly linked to one of the 4 key priorities within the Health and Wellbeing Strategy with clearly stated intended outcomes;
- (iii) review of Terms of Reference of Health and Wellbeing Board;
- (iv) greater public engagement/attendance through greater publicity and a more vibrant meeting (e.g. including short presentations from 'external' organisations);
- (v) a longer term forward programme linked to delivering the 4 key priorities and visible to other partnership groups for awareness and contribution;
- (vi) seeking to achieve an equitable consideration of all 4 key priorities through the Board Member Updates which include a cover sheet with intended outcomes against priorities;
- (vii) review Health & Wellbeing performance dashboard based on best practice of other authorities.

Partnership Working

It is considered that an enhanced collective contribution toward the 4 key priorities could be achieved by:

- (i) a stronger alignment of our respective business cycles;
- (ii) renewed discussions with the sub groups of Health and Wellbeing Board around actions to achieve the 4 key priorities;
- (iii) review of the attendance/representation at Health & Wellbeing Board;
- (iv) visibility and input from 'external' organisations delivering on the Agenda (with a protocol for their contribution at the meeting).

Other

Further suggestions that may help with an ongoing 'refresh' include:

- (i) LGA to provide tailored training around best practice
- (ii) Site visits to other H&W Boards
- (iii) Review resourcing capacity to support the facilitation, co-ordination and policy issues in respect of the Board.

Analysis of Issues

Key developments following the H&W Board meeting of 14th December are:

H&W Board Support

This is considered to be critical in sustaining momentum to the 'refresh' and providing the operational capacity needed to support the Board. The Director of People's Services has reviewed his operational support across various strategic partnerships and recognises the need to enhance support to both the H&W Board and the Children's and Young People Strategic Partnership. Furthermore there is considerable benefit in having linkages between these two strategic arrangements. The Director of People is therefore seeking to create a resource that supports both (approximately 0.5 FTE each). ***A Job Description has been written and recruitment will begin in early February.***

Training

The Local Government Association (LGA) will be approached in February (by the Interim Director of Public Health) to facilitate training, following a skills audit. ***The scoping of this work will take place in February.***

Sites of Best Practice

Although Portsmouth was a site put forward through the Peer review, this review is now a little dated and was not based on an agreed criteria of what the Board may consider to be agreed good practice. It is therefore suggested that the LGA provide the Board with a list of recommended sites that meet a specific criteria e.g. high performing in particular areas, high level of voluntary sector engagement etc. ***The H&W Board are invited at this meeting to put forward what they consider to be key criteria. This criteria will be passed on to the LGA in February.***

Integration

There are 8 Accountable Care Systems across the country, 1 of which is Berkshire West (made up of West Berkshire, Reading and Wokingham). It is important that the H&W Board are sufficiently engaged in this work as the consequences are potentially significant for all partners. It will impact budget allocations/pooling, service delivery choices and the level of local control. ***The H&W Board are invited at this meeting to consider if they would require a detailed report in April to attain a greater level of understanding or would prefer a workshop prior to the next Board meeting that would provide a more informal discursive setting.***

A further significant integration consideration is that of the Health and Social Care Strategy. A best practice model of integration should be based on the collective amalgamation or 'joining up' of front line staff, systems and processes, and leadership & management. ***The key priorities, objectives, timescales and milestones in respect of an integrated strategy will be presented to this Board for consideration in April.***

Public Engagement/Branding

H&W Board support, as previously referenced, will help with this on an ongoing basis (website presence etc), however it is recognised that promotion is rather fruitless without a 'product' worth promoting. Some of this relates to how well the H&W Board works collectively, engaging with its partnership community, however much also relates to the deliverables and achievements of the H&W Board. ***The H&W Board are invited at this meeting to consider what they believe are some of the key achievements that can form future promotional activity.***

Dashboard of Key Indicators

It is considered more productive for the H&W Board to have discussions around a small suite of meaningful indicators (ideally on 1 page), as opposed to pages of detail. If members of the Board required further detail, this could be provided outside of the meeting, or a particular area could be spotlighted at a future Board meeting. It is proposed that the Dashboard is both brief and focused on key operational and programme outcomes (e.g. impact of winter pressures and take up of Preventative events). Appendix A shows a rather comprehensive list of potential indicators and is intended to help with the consideration. These can be filtered down to a much smaller number (say 15-20) based on the priorities of Wokingham. ***The H&W Board are invited to identify what they consider to be priority local indicators, at this meeting, and to note that a revised Dashboard will be presented to this Board when it next meets in April.***

Other

Following the progression of the integrated Health and Social Care strategy and the appointment of the much needed support to the Board, other issues around the themes of Governance and Partnership Working can be taken forward. This will lead to a complete Action Plan that is reported back to every Board meeting and informs the Forward Programme of future agenda items. Specific issues yet to address includes the mapping of all sub groups and task groups (how they align to the business of the H&W Board) and establishing a new terms of reference for the H&W Board aligned to its 4 key priorities (including a review of membership).

Partner Implications
It is important that all relevant partners feel engaged with and contribute to both the 'refresh' and the new ways of working.

Reasons for considering the report in Part 2
None

List of Background Papers
Peer Review

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